## THE MUSEUM OF ART AND HISTORY AT THE MCPHERSON CENTER

(A California Public Benefit Corporation)

\* \* \*

### FINANCIAL STATEMENTS

AND

### SUPPLEMENTARY INFORMATION

June 30, 2013

June 30, 2013

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**EMERITUS** 

Griffith R. Lewis

BERGER LEWIS
ACCOUNTANCY CORPORATION

CERTIFIED PUBLIC ACCOUNTANTS AND BUSINESS ADVISORS

Roberto M. Maragoni Daniel C. Moors Randy G. Peterson Todd W. Robinson David R. Sheets

### INDEPENDENT AUDITOR'S REPORT

Board of Directors
The Museum of Art and History
at the McPherson Center
Santa Cruz, California

We have audited the accompanying financial statements of The Museum of Art and History at the McPherson Center (a California public benefit corporation), which comprise the statement of financial position as of June 30, 2013, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors
The Museum of Art and History
at the McPherson Center
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### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Museum of Art and History at the McPherson Center as of June 30, 2013, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of unrestricted funds financial position and activities and changes in net assets, and of functional expenses on pages 18-23 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

BERGER LEWIS ACCOUNTANCY CORPORATION

Berger/Lewis Accountancy Corporation

Santa Cruz, California December 6, 2013

### STATEMENT OF FINANCIAL POSITION

June 30, 2013

### **ASSETS**

CURRENT ASSETS:	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Cash and Cash Equivalents	\$ 880,153	\$ 495,049		\$ 1,375,202
Accounts Receivable	47,173	55,000		102,173
Prepaid Expenses	14,462			14,462
Inventories	48,173			48,173
Total Current Assets	989,961	550,049		1,540,010
PROPERTY, EQUIPMENT, AND				
IMPROVEMENTS, NET	4,146,145			4,146,145
OTHER ASSETS:				
Investments		33,081	\$ 233,071	266,152
Funds Held by Community Foundation	47,599	,	,	47,599
Origination Fee, Net of Amortization	14,857			14,857
Lease Reserve	176,000			176,000
Total Other Assets	229.456	22.001	222.071	
Total Other Assets	238,456	33,081	233,071	504,608
TOTAL ASSETS	\$ 5,374,562	\$ 583,130	\$ 233,071	\$ 6,190,763

## STATEMENT OF FINANCIAL POSITION (Continued)

June 30, 2013

### LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Current Portion - Capital Lease	\$ 110,000			\$ 110,000
Accrued Interest	33,480			33,480
Accounts Payable	20,102			20,102
Tenant Deposits	24,050			24,050
Accrued Personal Time Off	21,624			21,624
Total Current Liabilities	209,256			209,256
NON-CURRENT LIABILITIES:				
Capital Lease Payable	1,189,156			1,189,156
Total Non-Current Liabilities	1,189,156			1,189,156
NET ASSETS:				
Unrestricted:				
Operating	3,953,413			3,953,413
Board Designated-Publications Fund	22,737			22,737
Total Unrestricted Net Assets	3,976,150			3,976,150
Temporarily Restricted		\$ 583,130		583,130
Permanently Restricted			\$ 233,071	233,071
Total Net Assets	3,976,150	583,130	233,071	4,792,351
TOTAL LIABILITIES AND				
NET ASSETS	\$ 5,374,562	\$ 583,130	\$ 233,071	\$ 6,190,763

See Independent Auditor's Report and Accompanying Notes to the Financial Statements

### STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

### For the Year Ended June 30, 2013

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUE AND OTHER SUPPORT:	Φ 150.000	Ф. 222.020		
Contributions	\$ 150,090	\$ 223,820		\$ 373,910
Grants	139,433	216,000		355,433
Fundraising Events, Net of Direct Costs	118,294			118,294
Special Appeals	12,995			12,995
Memberships	123,217			123,217
Santa Cruz County Contract	110,611			110,611
Interest Income	8,341			8,341
Museum Store Sales	6,125			6,125
Admissions	14,254			14,254
Program Service Fees	66,276			66,276
Facility Rental Income	45,809			45,809
Unrealized Gains & Losses on Investments	3,043	15,476		18,519
Net Assets Released from Restrictions	314,800	(314,800)		
Total Revenue and Other Support	1,113,288	140,496		1,253,784
OTHER GAINS:				
Rents McPherson Center	724,618			724,618
Interest Income McPherson Center Accounts	123			123
Expenses Related to Rents	(412,886)			(412,886)
Total Other Gains	311,855			311,855
EXPENSES:				
Program:		1		
Museum	913,286			913,286
Support Organizations	14,090			14,090
Supporting Services:				
Management and General	86,961			86,961
Development	75,140			75,140
Total Expenses	1,089,477			1,089,477
CHANGE IN NET ASSETS	335,666	140,496		476,162
NET ASSETS, Beginning of Year	3,640,484	442,634	\$ 233,071	4,316,189
NET ASSETS, End of Year	\$ 3,976,150	\$ 583,130	\$ 233,071	\$ 4,792,351

See Independent Auditor's Report and Accompanying Notes to the Financial Statements

### STATEMENT OF CASH FLOWS

### For the Year Ended June 30, 2013

### CASH FLOWS FROM OPERATING ACTIVITIES:

CASITI LOWS I ROM OF ERATING ACTIVITIES.		
Change in Net Assets	\$	476,162
Adjustments to Reconcile Decrease in Net Assets to Net Cash		•
Provided by Operating Activities:		
Depreciation and Amortization		219,583
Unrealized Loss on Investments		(18,519)
(Increase) Decrease in Operating Assets:		
Receivables		11,957
Other Assets		(4,263)
Inventory		5,399
Increase (Decrease) in Operating Liabilities:		
Accounts Payable		429
Accrued Personal Time Off		(662)
Accrued Interest		(3,550)
Deposits		(4,940)
CASH FLOWS PROVIDED BY OPERATING ACTIVITIES	1.5	681,596
CASH FLOWS FROM FINANCING ACTIVITIES:		
Purchase of Fixed Assets		(127,490)
Principal Payments on Capital Lease - Building		(100,000)
CASH FLOWS USED IN FINANCING ACTIVITIES		(227,490)
INCREASE IN CASH AND CASH EQUIVALENTS		454,106
CASH AND CASH EQUIVALENTS, Beginning of Year		921,096
CASH AND CASH EQUIVALENTS, End of Year		1,375,202
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Interest Paid	\$	70,510

See Independent Auditor's Report and Accompanying Notes to Financial Statements

### NOTES TO FINANCIAL STATEMENTS

June 30, 2013

### 1. GENERAL INFORMATION:

The Museum of Art and History at the McPherson Center is a California nonprofit public benefit corporation that operates under the direction of a board of trustees. The Museum's objectives and purposes include exploring diverse cultural ideas, issues and perspectives through artistic experience and regional history. Dedicated to excellence, the Museum provides accessible programs, exhibits, resources and services for exploration, education and research; collection and preservation of works of art and regional historic resources; and development and maintenance of public awareness and appreciation.

The Organization receives a substantial amount of support from donations from individuals and businesses located in Santa Cruz County, which is affected by the local economy. Additional sources of revenue include grants from foundations and a contract with the County of Santa Cruz.

The McPherson Center consists of two components: 1) Museum building, housing the exhibit and administrative offices of The Museum of Art and History, and 2) Office/Retail Building, containing approximately 23,873 square feet of office and retail space. The Museum has hired a professional management company, PACCOM, to manage the office and retail space.

The funding mix for the project consisted of the following:

Economic Development Administration of The United States - Economic Adjustment Assistance Award in the amount of \$1,920,000 and California Department of Commerce local match of \$640,000.

Capital lease from Santa Cruz County in the amount of \$2,255,000 at an annual interest rate of 7.1 percent.

Major Fundraising Campaign - The predecessors, the Art Museum of Santa Cruz County and the History Museum of Santa Cruz County, under their joint venture agreement, raised \$3,590,006 toward the project.

Significant subcommittees of the Board responsible for overseeing certain aspects of the Organization are: 1) Finance Management Committee, responsible for preparing annual budgets for Board approval and related tasks; 2) Center Management Committee, responsible for physical plan management and leasing and operation of the Office/Retail building; and 3) Development Committee, responsible for guiding Museum efforts for contribution and membership growth.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

<u>Basis of Accounting</u> - The Organization follows standards of accounting and financial reporting prescribed for nonprofit organizations that include reporting on the accrual basis of accounting. Contributions are recognized when the donor makes a pledge to give that is in substance an unconditional promise.

<u>Contributions</u> - Contributions are accounted by the Organization in its financial position and operating activities in the following three classes of net assets:

<u>Unrestricted Net Assets</u> include those assets over which the Board of Directors has discretionary control in carrying out the operations of the Organization. Under this category, the Organization maintains an operating fund plus any net assets designated by the Board of Directors for specific purposes.

<u>Temporarily Restricted Net Assets</u> include those assets that are subject to a donor restriction and for which the applicable restriction was not met as of the end of the current reporting period. When the restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

<u>Permanently Restricted Net Assets</u> include those assets that are subject to a permanent donor restriction and for which only investment income earned by the funds can be used by the Organization.

<u>Estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u> - For purposes of reporting cash flows, the Organization considers all cash accounts which are not subject to withdrawal restrictions or penalties, and certificates of deposit with original maturities of 90 days to be cash or cash equivalents.

<u>Accounts Receivable</u> - Receivables consist of grants and contributions receivable related to the Organization's programs and rent and related charges due from tenants. All receivables are expected to be collected.

<u>Investments</u> - The Organization's investments are valued in accordance with generally accepted accounting principles in the United States, including Fair Value Measurements. As of June 30, 2013, the accounts treated as an investment are (1) Endowment Fund held in various ETF funds and (2) A fund held under a contract with the Community Foundation of Santa Cruz County. Gains and losses that result from market fluctuations are recognized in the period such fluctuations occur.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

<u>Property and Equipment</u> - All property and equipment are stated at cost. Major improvements are charged to the property accounts, while maintenance and repairs which do not extend the life for the respective assets are expensed currently. When property is retired or otherwise disposed of, the cost of the property and the related accumulated depreciation are removed from the accounts and any resulting gains or losses are reflected in income.

<u>Depreciation</u> - Depreciation is computed by use of the straight-line method based on the estimated useful life of the respective assets currently 5-7 years for office furniture and equipment and 15-40 years for building and building improvements.

<u>Inventory</u> - Inventory is comprised of books and goods for sale and is stated at the lower of cost or market determined by the first-in, first-out basis.

<u>Collections</u> - The Organization acquires its collections through purchase or by donation in-kind. No value has been assigned to the collections on the balance sheet in accordance with policies followed by art museums and only current year purchases, and not donations in-kind, are reflected in the Statement of Activities. The Organization acquires most of its archival collections through donations. The value of archives acquired through donations is not susceptible to objective valuation and have not been reflected in the financial statements. The collection consists of books, ledgers, clothing, furniture, documents and photographs of items of historical interest.

<u>Taxes on Income</u> - The Organization is exempt from federal and state income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the Revenue and Taxation Code. The Organization is not considered a private foundation.

The Organization files tax returns with the federal government and the State of California. All returns have been filed by the initial or extended due dates. The Organization's federal and state income tax returns are subject to possible examination by the taxing authorities until the expiration of the related statutes of limitation for those returns.

<u>Donated Materials</u>, <u>Services and Facilities</u> - Donated materials and professional services are recorded as contributions at their estimated values at date of receipt. Donated volunteer services have not been reflected in the financial statements since no objective basis is available to measure the value of such services. Nevertheless, a substantial number of volunteers donate significant amounts of their time in the Organization's program and supporting services, principally in membership development and in the display of exhibits.

<u>Expenses Subject to Common Area Charges</u> - Office/Retail Building - Certain expenses are reimbursable to the Museum by tenants under lease agreements entered into with the Museum of Art and History. The assessment is subject to an annual accounting and adjustment.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 3. CONCENTRATION OF CREDIT AND MARKET RISK FOR CASH AND EQUIVALENTS AND INVESTMENTS:

The Organization maintains their cash and cash equivalents in bank deposit accounts at various financial institutions. The balances at times may exceed federally insured limits. At June 30, 2013, the Organization had \$843,834 in bank deposits in excess of the \$250,000 FDIC limits.

The Organization holds investment funds in various brokerage accounts with investments in mutual funds subject to market risk.

### 4. CONCENTRATION OF RISK:

The Organization is mainly dependent on membership revenue, donations and contributions from the community, grants from private foundations, and net rent revenue from its Office/Retail Building for its operations. The Organization receives a substantial amount of its support from local government. A significant reduction in the level of this support, if this were to occur, may have an effect on the Organization's programs and activities. The Organization's rent income is concentrated in two major tenants as disclosed in Note 9.

### 5. ORIGINATION FEES:

Origination fees attributable to the Santa Cruz County note have been capitalized as part of the capital lease agreement (see Note 8). They are being amortized over the 315-month life of the lease which corresponds to the loan held by the County on the old jail building.

Original Loan Fee	\$ 65,000
Accumulated Amortization	(50,143)
Loan Fee, Net	\$ 14,857

### 6. LEASE RESERVE:

As part of the funding of the Santa Cruz County Capital Lease, \$176,000 was set up as a Lease Reserve as part of the capital lease agreement (see Note 8). The interest earned on that reserve reduces the interest paid on the Santa Cruz County Lease on an annual basis.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### SALES AND SUBSEQUENT REPURCHASE OF THE MUSEUM IMPROVEMENTS:

In March of 1993, to secure additional funds, the Museum Venture sold the Museum Building and leasehold improvements to the County of Santa Cruz with the Museum Venture retaining the right to buy back the Museum Building and leasehold improvements for an amount equal to the debt service payments on the Series C Bonds totaling \$2,255,000 sold by the County to complete the funding of The Museum Venture Project. Terms of the capital lease are disclosed in Note 8. Due to bond requirements, recorded title to the building remains in the name of the County of Santa Cruz until the Series C Bonds are retired.

### 8. CAPITAL LEASE PAYABLE:

Capital lease payable at June 30, 2013, consisted of the following:

Santa Cruz County - Entered into on March 22, 1993, principal payable in annual escalating amounts, with interest of 7.1 percent per annum, payable in semi-annual amounts based on outstanding balance.

\$1,299,156

Less: Current Portion	(110,000)
	\$1 180 156

Minimum future lease payments are as follows:

Year Ending June 30,	_Principal
2014	\$ 110,000
2015	115,000
2016	125,000
2017	135,000
2018	145,000
Thereafter	669,156
	\$1,299,156

Interest expense on the lease for fiscal year ended June 30, 2013 was \$66,960.

Subsequent to the final payment due on the capital lease agreement, the Organization will be required to make lease payments to the County of Santa Cruz as described in Note 15.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 9. MAJOR TENANT:

As of June 30, 2013, rent from two tenants in the Office/Retail Building represented the majority of gross base rent. Gross base rent from tenants is as follows:

	Average	
	Monthly	Percent of Gross
	Base Rent	Base Rent
Tenant A	\$ 18,995	36%
Tenant B	19,086	36%
Various Other Tenants	14,245	28%
	<u>\$ 52,326</u>	<u> 100%</u>

### 10. PROPERTY, EQUIPMENT, AND IMPROVEMENTS:

Details of Property Equipment and Improvements as of June 30, 2013 and related depreciation expense for the year then ended were as follows:

	Museum	McPherson Center	Total
Office Furniture			
and Equipment	\$ 17,676	\$ 920	\$ 18,596
Equipment	100,433	32,874	133,307
Museum Store	68,625		68,625
Leasehold Improvements	221,385	44,578	265,963
Construction in Progress	39,176		39,176
Museum Building	3,655,268		3,655,268
McPherson Center Bldg.		4,162,809	4,162,809
_	4,102,563	4,241,181	8,343,744
Less: Accumulated			
Depreciation	(2,081,180)	(2,116,419)	(4,197,599)
•	\$2,021,383	\$2,124,762	\$4,146,145
Depreciation Expense	\$ 108,938	\$ 108,169	<u>\$ 217,107</u>

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 11. TEMPORARILY RESTRICTED NET ASSETS:

Temporarily restricted net assets are available for the following purposes or periods:

Anonymous Donor - History Gallery Upgrade	\$ 29,696
Unrealized Gain on Investments	33,081
Program and Renewed Ambition Campaign	520,353
Total Temporarily Restricted Net Assets	\$ 583,130

### 12. EMPLOYEE BENEFIT PLANS:

During the year ended June 30, 2001, the Museum entered into a tax-deferred annuity plan qualified under Section 403(b) of the Internal Revenue Code. The plan covers all employees of the Museum. The Museum has discretion to vary the contribution rate from year to year. For the year ended June 30, 2013, the Museum contributed 0% of gross salaries for qualified employees to the plan. Employees may make contributions to the plan up to the maximum amount allowed by the Internal Revenue Code, if they wish.

### 13. FAIR VALUE MEASUREMENTS:

The Organization follows the provisions of the Fair Value Measurements and Disclosure topic of the FASB Accounting Standards Codification.

### Fair Value Hierarchy

These standards establish a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

This hierarchy consists of three broad levels:

- Level 1 Assets and liabilities for which the identical item is traded on an active exchange, such as publicly-traded instruments or future contracts.
- Level 2 Assets and liabilities valued based on observable market data for similar instruments.
- Level 3 Assets and liabilities for which significant valuation assumptions are not readily observable in the market; instruments valued based on best available data some of which is internally developed, and considers risk premiums that a market participant would require.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 13. FAIR VALUE MEASUREMENTS (Continued):

The following is a description of calculation methodologies used for assets and liabilities recorded at fair value and the basis for estimating fair value. These are reflected as recurring or non-recurring in compliance with required disclosures.

#### Assets:

Investments (Endowment Fund) - Represents assets invested in a mix of funds in a brokerage account.

Funds held at Community Foundation of Santa Cruz County - Represents assets held by the Community Foundation in an investment pool (long Term Portfolio).

The following table presents the Organization's fair value hierarchy for those assets measured at fair value as of June 30, 2013:

	Fair Value	Level 1	Level 2	Level 3
Endowment Fund - Exchange				
Traded Funds	\$ 258,995	\$258,995		
Endowment Fund - Money Market Fund	7,157	7,157		
Investment Held By Community Fdn.	47,599	47,599		
			•	

### 14. ENDOWMENT FUND:

The Organization's endowment consists of funds established for a variety of purposes. Its endowment includes both donor restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor imposed restrictions.

The Organization's endowment consists of funds established for a variety of purposes. Its endowment includes both donor restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor imposed restrictions.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 14. ENDOWMENT FUND (Continued):

Interpretation of Relevant Law - The Board of Directors of the Organization has interpreted the California version of the Uniform Prudent Management of Institutional Funds Acts (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) The original value of gifts donated to the permanent endowment, (b) The original value of subsequent gifts to the permanent endowment, and (c) Accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund.
- (2) The purposes of the donor-restricted endowment funds.
- (3) General economic conditions.
- (4) The possible effect of inflation and deflation.
- (5) The expected total return from income and the appreciation of investments.
- (6) The other resources of the Organization.
- (7) The investment policies of the Organization.

<u>Funds with Deficiencies</u> - From time to time, the fair value of assets associated with donor-restricted endowment funds may fall below the permanently restricted net assets balance. In accordance with *Generally Accepted Accounting Principles* (GAAP), deficiencies of this nature that are reported in unrestricted net assets totaled \$-0- as of June 30, 2013.

<u>Investment Return Objectives, Risk Parameters and Strategies</u> - The Organization has adopted investment and spending policies, approved by the Board of Directors, for endowment assets. The investment policy seeks to maintain fund principal and provide a reasonable rate of return. Safety of principal and preservation of capital is based on prudent investment principles. While short-term stability is desirable, achieving superior long-term returns takes precedence as an investment objective.

<u>Spending Policy</u> - The Organization has a policy of classifying investment income on endowment funds as temporarily restricted, unless otherwise specified by the donor. However as the Organization is actively working to increase the total endowment, investment income has remained as temporarily restricted. Along with working to increase endowed funds, the Organization is also working on revising and fully developing its investment and spending policies.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 14. ENDOWMENT FUND (Continued):

Endowment net asset composition by type of fund as of June 30, 2013 consisted of the following:

		Temporarily	Permanently	
	<b>Unrestricted</b>	Restricted	Restricted	<u>Total</u>
Donor Restricted				
<b>Endowment Funds</b>	\$ -	<u>\$ 33,081</u>	\$ 233,071	<u>\$ 266,152</u>

Changes in endowment net assets for the fiscal year ended June 30, 2013 consisted of the following:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment Net Assets, Beginning of Year		\$17,605	\$ 233,071	\$ 250,676
Contributions: Investment Income		15,476		15,476
Endowment Net Assets, End of Year	<u>\$</u> 0	\$ 33,081	<u>\$ 233,071</u>	<u>\$ 266,152</u>

### 15. FRONT STREET ANNEX LEASE:

The Organization leases certain real property that houses the commercial and professional space of the McPherson Center under an agreement with the County of Santa Cruz, Amendment No. 1 dated April 9, 2013. Under the agreement rental payments of 10% of gross rent are due on or before September 1 (10% of gross rent from January 1 to June 30) and March 1 (10% of gross rent from July 1 to December 31).

For any six month period for which a use payment has been made (defined as a payment on the capital lease described in Note 8) such use payment shall satisfy the rental payment obligation.

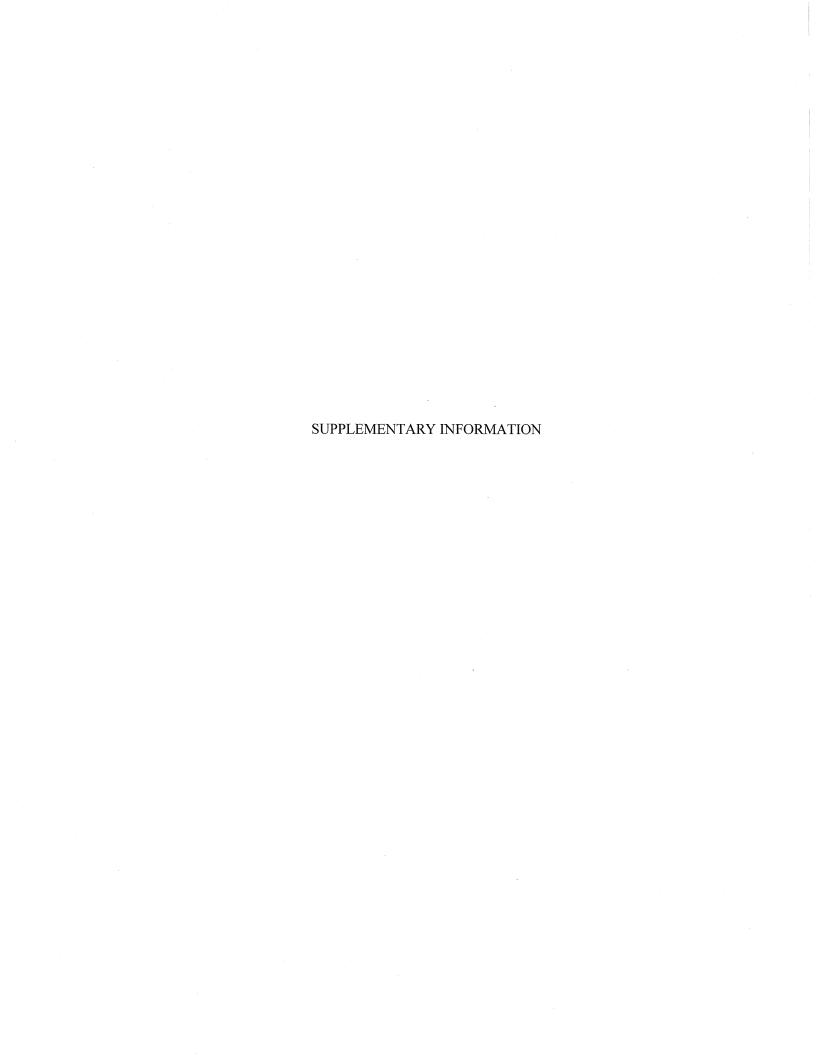
Rental payments, other than those to be satisfied by a use payment, will commence September 1, 2021.

## NOTES TO FINANCIAL STATEMENTS (Continued)

June 30, 2013

### 16. SUBSEQUENT EVENTS:

The Organization's management has evaluated events and transactions subsequent to June 30, 2013 for potential recognition or disclosure in the financial statements. The Organization did not have subsequent events that required recognition or disclosure in the financial statements for the year ended June 30, 2013. Subsequent events have been evaluated through December 6, 2013, the date the financial statements became available to be issued. The entity has not evaluated subsequent events after December 6, 2013.



## SCHEDULE OF FINANCIAL POSITION - UNRESTRICTED FUNDS

June 30, 2013

### **ASSETS**

	Museum	Supporting Organizations		
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 677,077	\$ 22,786	\$ 180,290	\$ 880,153
Accounts Receivable	29,528		17,645	47,173
Other Assets	8,723		5,739	14,462
Inventories	48,173			48,173
Total Current Assets	763,501	22,786	203,674	989,961
PROPERTY, EQUIPMENT AND				
IMPROVEMENTS, NET	2,021,383		2,124,762	4,146,145
OTHER ASSETS:				
Funds Held by Community Foundation	47,599			47,599
Origination Fee, Net of Amortization	14,857			14,857
Lease Reserve	176,000			176,000
Total Other Assets	238,456	·	0	238,456
TOTAL ASSETS	\$ 3,023,340	\$ 22,786	\$ 2,328,436	\$ 5,374,562

# SCHEDULE OF FINANCIAL POSITION - UNRESTRICTED FUNDS (Continued)

June 30, 2013

### LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:	Museum	Supporting Organizations	McPherson Center	Total
Current Portion Capital Lease Accrued Interest Accounts Payable Tenant and Facilities Rental Deposits Accrued Personal Time Off	\$ 110,000 33,480 17,844 10,000 21,624		\$ 2,258 14,050	\$ 110,000 33,480 20,102 24,050 21,624
Total Current Liabilities	192,948		16,308	209,256
NON-CURRENT LIABILITIES:				
Capital Lease Payable	1,189,156			1,189,156
Total Non-Current Liabilities	1,189,156		0	1,189,156
NET ASSETS, UNRESTRICTED	1,641,236	\$ 22,786	2,312,128	3,976,150
TOTAL LIABILITIES AND NET ASSETS	\$ 3,023,340	\$ 22,786	\$ 2,328,436	\$ 5,374,562

## SCHEDULE OF ACTIVITIES AND CHANGES IN NET ASSETS - UNRESTRICTED FUNDS

	Museum	Supporting Organizations	McPherson Center	Total
REVENUE AND OTHER SUPPORT:				
Contributions	\$ 150,090			\$ 150,090
Foundation and Business Grants	139,433			139,433
Special Events Fundraising (net of expenses)	95,845	\$ 22,449		118,294
Special Appeals	12,995			12,995
Memberships	105,422	17,795		123,217
Santa Cruz County Contract	110,611			110,611
Interest Income	8,338	3		8,341
Other Income	0			0
Museum Store Sales	6,125			6,125
Admissions	14,254			14,254
Program Service Fees	66,276			66,276
Facility Rental Income	45,809			45,809
Unrealized Gains	3,043			3,043
Net Assets Released from Restrictions	314,800			314,800
TOTAL REVENUE AND OTHER				
SUPPORT	1,073,041	40,247	0	1,113,288
OTHER GAINS:				
Rent and Assessments McPherson Center			\$ 724,618	724,618
Interest Income McPherson Center Accounts			123	123
Expenses Related to Rents			(412,886)	(412,886)
TOTAL OTHER GAINS			311,855	311,855

# SCHEDULE OF ACTIVITIES AND CHANGES IN NET ASSETS - UNRESTRICTED FUNDS (Continued)

	Museum	Supporting Organizations	McPherson Center	Total
EXPENSES:				
Program:				
Museum	\$ 893,286	\$ 20,000		\$ 913,286
Special Events		14,090		14,090
Supporting Services:				
Management and General	86,961			86,961
Development	75,140			75,140
Tatal Fances	1.055.207	24.000		1 000 477
Total Expenses	1,055,387	34,090	0	1,089,477
REVENUE & SUPPORT OVER EXPENSES	17,654	6,157	\$ 311,855	335,666
OPERATING TRANSFERS IN (OUT)	390,510		(390,510)	
CHANGE IN NET ASSETS	408,164	6,157	(78,655)	335,666
NET ASSETS, BEGINNING OF YEAR	1,233,072	16,629	2,390,783	3,640,484
NET ASSETS, END OF YEAR	\$ 1,641,236	\$ 22,786	\$ 2,312,128	\$ 3,976,150

### SCHEDULE OF FUNCTIONAL EXPENSES

			Program Management Service & General		Dev	Development		Total	
EXPENS	SES:	<del></del>							
5100	Salary/Wages	\$	350,923	\$	45,466	\$	45,024	\$	441,413
5101	Payroll Service		1,498		194		192		1,884
5105	Benefits		37,767		4,893		4,846		47,506
5110	Payroll Taxes		33,850		4,385		4,343		42,578
5115	Auto/Mileage		51		-		-		51
5125	Printing		5,600		870		2,695		9,165
5126	Stationery		3,403		441		437		4,281
5129	Credit Card Fees		7,462		-		· -		7,462
5131	Major Donors		-		-		4,496		4,496
5135	Dues		289		-		-		289
5143	Staff		4,198		544		538		5,280
5145	Equipment Lease		5,075		657	*	651		6,383
5155	Postage		3,362		1,658		1,383		6,403
5165	Office Supplies		5,013		650		643		6,306
5170	Taxes & Licenses		1,456		920		-		2,376
5175	Telephone		3,829		496		491		4,816
5185	Volunteer Expense		2,245		-		-		2,245
5190	Auditing Fee		-		12,500		-		12,500
5195	Maintenance		8,566		87		87		8,740
5200	Computer Expense		3,601		466		462		4,529
5205	Bank Service Charges		_		3,882		-		3,882
5210	Other Professional Service		-		-		-		-
5212	Professional Services		35,645		-		-		35,645
5215	Graphics		1,833		-		-		1,833
5230	Member Receptions Expense		6,963		-		-		6,963
5256	Curatorial Fees		17,586		-		-		17,586
5257	Crating and Materials		51		-		-		51
5260	Installation Exhibition		38,719		-		-		38,719
5265	Permanent Collection Expense		516		-		-		516
5270	Exhibition Shipping		1,302		-		_		1,302
5280	Exhibit Insurance Expense		-		-		-		-

## STATEMENT OF FUNCTIONAL EXPENSES (Continued)

		Program Service				Dev	elopment	Total	
EXPENS		_							
5306	Public Programs Expense	\$	22,771					\$	22,771
5310	Gallery Activities		6,278						6,278
5311	School Programs		8,631						8,631
5315	Trunks Expense		713						713
5319	Hawley Classroom		509						509
5320	Evergreen Programs		23						23
5321	Docent Education		370						370
5324	Evergreen Cemetery-Maintenance		2,733						2,733
5331	Blue Plaque Expense		1,426						1,426
5360	Promotion		3,959						3,959
5370	Interest		53,568	\$	6,696	\$	6,696		66,960
5380	Fire/Security		1,992		20		20		2,032
5385	Insurance		12,788		130		130		13,048
5390	Janitorial/Landscaping		13,465		137		137		13,739
5400	PG&E		36,714		374		374		37,462
5405	Parking Deficiency Fund		8,621		88		88		8,797
5410	Repair/Replacement		22,498		230		230		22,958
5415	Utility - Other		4,231		43		43		4,317
5420	Depreciation and Amortization Expense		109,186		1,114		1,114		111,414
5590	Other Expense		2,007		20		20		2,047
	1	\$	893,286	\$	86,961	\$	75,140	\$ 1	,055,387
McPhe	erson Center Expenses:								
Dep	reciation and Amortization	\$	108,169					\$	108,169
McP	Pherson Center Operating Expense		304,717						304,717
		\$	412,886	\$	_	\$	-	\$	412,886